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**Government
of South Australia**

DEFENCE SA
2023-24 Annual Report

DEFENCE SA

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2023-24 ANNUAL REPORT for Defence SA

To:

Hon Stephen Mullighan MP

Treasurer

Minister for Defence and Space Industries

This annual report will be presented to Parliament to meet the statutory reporting requirements of the *Public Sector Act 2009* and the *Public Finance and Audit Act 1987* and the requirements of Premier and Cabinet Circular *PC013 Annual Reporting*.

This report is verified to be accurate for the purposes of annual reporting to the Parliament of South Australia.

Submitted on behalf of Defence SA by:

Matt Opie
Chief Executive

Date 27 Sep 24

Signature

A handwritten signature in black ink, appearing to read 'Matt Opie', written over a horizontal line.

From the Chief Executive



I am honoured to introduce the 2023-24 Annual Report for Defence SA, having commenced my role as Chief Executive in April 2024. My focus remains steadfast in continuing the exceptional work of our department, ensuring we meet and exceed our strategic objectives.

We are on the brink of a once-in-a-generation opportunity with AUKUS. This tri-lateral security partnership, along with numerous other opportunities identified in the Defence Strategic Review, National Defence Strategy and Integrated Investment Program, positions South Australia at the forefront of global defence innovation.

Our work at Defence SA is aligned with the South Australian Economic Statement, particularly in areas such as advanced manufacturing, technology, and

workforce development.

Over the past year, we have engaged with industry to maximise their participation in global supply chains for key defence projects, particularly under AUKUS priority areas. There are already many examples of local defence companies successfully joining the global supply chain, especially with partners in the US and UK.

Beyond shipbuilding, we are exploring opportunities in the land and air domains, cyber, space, information warfare, and artificial intelligence.

We continue to work closely with other state government agencies in AUKUS, workforce development and trade and investment with the common aim of developing the defence and space sectors in South Australia.

Workforce development remains both a challenge and an opportunity for our state and our industry. Defence SA's commitment to workforce development is evident through our support of the Defence Industry Workforce and Skills Report and Action Plan and its 22 targeted initiatives aimed at bolstering the state's defence industry workforce capabilities.

A highlight this year was our record attendance at the Indo Pacific International Maritime Exposition, with over 80 South Australian companies showcasing their capabilities. Additionally, we made substantial progress on the 737 Deep Maintenance and Modification Facility (DMMF) at RAAF Base Edinburgh, with construction commencing in August 2024.

In research and development, the Defence Innovation Partnership funded Round 7 of the Collaborative Research Fund (CRF) and awarded \$1.6 million under the new Activator Fund.

The South Australian Space Industry Centre continued to support the development of sovereign space capability and the growth of our space ecosystem and supported South Australian space innovation via the South Australian Space Collaboration and Innovation Fund.

A standout achievement is the launch of Kanyini, a \$6.5 million wholly state-built and owned satellite. We eagerly anticipate the data it will provide for various projects in the coming year.

As we look ahead, we will be releasing an updated defence and space strategy, which will detail our priorities across land, sea, air, space and advanced systems in greater depth.

We have continued to support our veteran community via the many programs offered by Veterans SA.

I am confident that Defence SA will continue to drive innovation and excellence in the defence and space sectors, contributing significantly to South Australia's economic growth and national security.

A handwritten signature in black ink, appearing to read 'Matt Opie', with a stylized flourish at the end.

Matt Opie

Chief Executive

Defence SA

Contents

Overview: about the agency **7**

 Our strategic focus..... 7

 Our organisational structure..... 9

 Changes to the agency 9

 Our Minister 9

 Our Executive team 9

 Legislation administered by the agency 10

 Other related agencies (within the Minister’s areas of responsibility)..... 10

The agency’s performance..... **11**

 Performance at a glance..... 11

 Agency specific objectives and performance 13

 Defence SA..... 13

 Defence Innovation Partnership..... 16

 SASIC 18

 Corporate performance summary 21

 Employment opportunity programs 21

 Agency performance management and development systems..... 22

 Work health, safety and return to work programs 22

 Executive employment in the agency..... 23

Financial performance..... **25**

 Financial performance at a glance 25

 Consultants’ disclosure 25

 Contractors’ disclosure 26

Risk management..... **28**

 Fraud detected in the agency..... 28

 Strategies implemented to control and prevent fraud..... 28

 Public interest disclosure 28

Reporting required under any other act or regulation..... **29**

 Reporting required under the *Carers’ Recognition Act 2005*..... 29

 Number of public complaints reported 29

 Additional Metrics..... 30

 Service Improvements 31

Compliance Statement..... 31

Appendix: Audited financial statements 2023-24..... 32

Overview: about the agency

Our strategic focus

Purpose

Defence SA is South Australia’s lead government agency for all defence related matters and is the single point of contact for defence stakeholders, streamlining their interaction across the South Australian Government. The agency captures valuable investment opportunities in the naval, land and air domains as well as defence science and research, cyber, information warfare and space.

The Defence SA Advisory Board provides strategic advice to promote the growth of defence industry in South Australia and plays a key role in guiding the state’s defence strategy.

Defence SA includes the Defence Innovation Partnership, South Australian Space Industry Centre, and Veterans SA.

(note: Veterans SA annual activities will be presented in a separate Annual Report to be submitted to the Minister for Veterans’ Affairs for tabling in the Parliament of South Australia and will therefore not be detailed in this report)

Defence Innovation Partnership – fosters collaboration and engagement between government, universities, research organisations and industry. The Defence Innovation Partnership delivers innovative solutions to Defence by creating connections between researchers, industry and Defence; building and supporting defence-relevant research collaborations through the Collaborative Research Fund; attracting research and development funding to South Australia; and supporting the translation of defence and national security research and development.

South Australian Space Industry Centre (SASIC) – provides a whole-of-state government focal point for local industry and international companies and organisations to drive space industry innovation, research and entrepreneurial development and growth.

Vision

Defence SA	By 2030 South Australia will be recognised as an international leader in the defence and space industries by building on its highly skilled workforce, world-leading technology and infrastructure and culture of innovation driven by focused research and development.
Defence Innovation Partnership	A trusted, forward-thinking, and sustainable defence-relevant research, development and innovation ecosystem, supporting Australia’s defence and national security needs.
SASIC	A thriving and enduring South Australian space ecosystem, supporting Australia’s national space strategy.

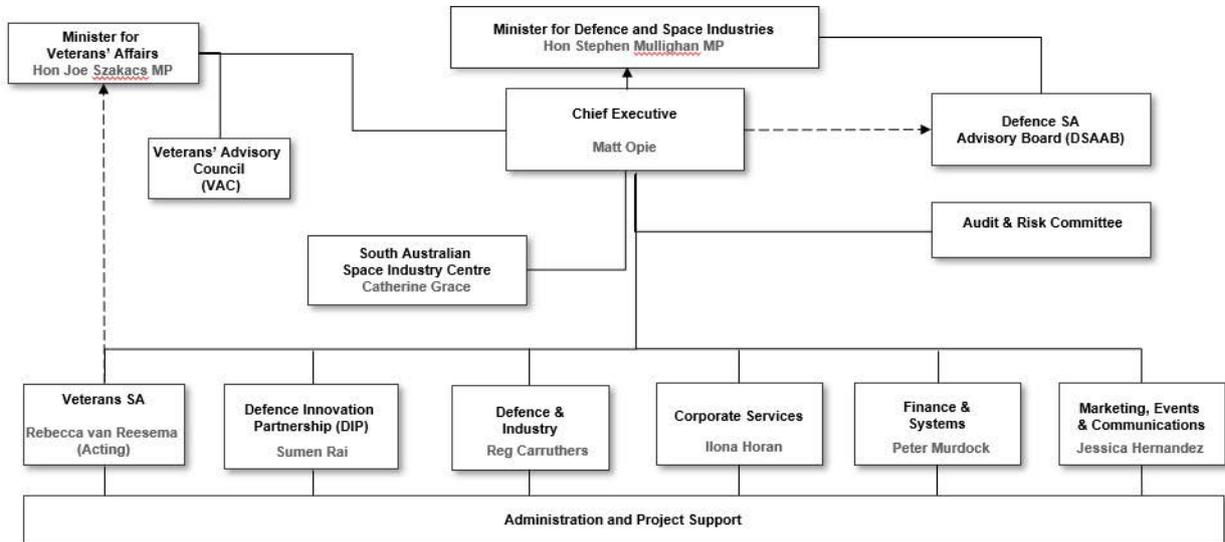
Mission / Values

Defence SA	To establish and maintain a competitive business environment which drives economic prosperity in the South Australian defence sector.
Defence Innovation Partnership	Develop and promote a trusted and recognised defence research and development ecosystem that grows industry and delivers defence capability.
SASIC	To grow a thriving and enduring South Australian space sector, in partnership with industry.

Our functions, objectives and deliverables

Defence SA	<ul style="list-style-type: none"> • Implementation of the <i>Defence State Strategy 2030</i>. • Maximising business opportunities by informing policy, connecting industry to global supply chains and attracting investment. • Stimulating business capability by aligning local research and development, infrastructure and regulation with industry needs. • Building business capacity by working to attract and retain talent in the state.
Defence Innovation Partnership	Stimulating business capability by aligning research and development, infrastructure and regulation with industry needs, and developing collaboration between industry, researchers and defence in support of the <i>Defence State Strategy 2030</i> .
SASIC	<p>Implementation of the <i>Space Strategy</i>, by cultivating South Australia as a centre of gravity for space activities, including:</p> <ul style="list-style-type: none"> • Building a capable workforce • Creating an innovating ecosystem • Establishing supportive infrastructure • Being globally competitive • Attracting investment

Our organisational structure



*As at 30 June 2024

Changes to the agency

During 2023-24 the only change to the agency's structure and objectives as a result of internal review was that the government relations function moved into the Marketing, Events and Communications portfolio. There were no machinery of government changes.

The previous Chief Executive, Richard Price completed his tenure in December 2023. After an international recruitment process, the new Chief Executive, Matt Opie commenced in April 2024.

Our Minister

The Hon Stephen Mullighan MP is the Treasurer and Minister for Defence and Space Industries.

The Minister oversees:

- Defence Industry Development
- Defence Innovation Partnership
- South Australian Space Industry Centre

Our Executive team

As at 30 June 2024, Defence SA's Executive team comprised:

- **Matt Opie, Chief Executive: Defence SA, South Australian Space Industry Centre and Veterans SA**

Matt is responsible for providing executive and strategic leadership to Defence SA, the South Australian Space Industry Centre, the Defence Innovation Partnership and Veterans SA. The Chief Executive is responsible for the attraction, development and growth of sustainable industry business initiatives to establish a long-term viable Defence presence and promote defence and space industries in South Australia.

- **Reg Carruthers, Executive Director, Defence and Space (departed agency 26 July 2024)**

Reg was responsible for initiatives to support and grow the defence and space industries in South Australia.

- **Sumen Rai, Director Defence Innovation Partnership**

Sumen is responsible for leading the Defence Innovation Partnership team, which builds and supports collaborative defence-relevant research and development in South Australia.

- **Jessica Hernandez, Director Marketing and Communications**

Jessica is responsible for the oversight and management of all marketing and communications activities for Defence SA, including events and tradeshows, media and government relations.

- **Ilona Horan, Director Corporate Services and Director Land**

Ilona oversees the agency's entire corporate services functions, including the management of human resources, WHS, procurement and contracting, while also supporting the land (or Army) industry sector initiatives within South Australia.

- **Peter Murdock, Director, Finance and Systems**

Peter is responsible for overseeing the agency's financial resources, including budget planning, finance management and legislative reporting and the agency's cyber security program.

The Defence SA Executive Team also includes Director, Veterans SA who reports via the CE to the Minister for Veterans' Affairs.

Legislation administered by the agency

Defence SA does not administer any legislation.

Other related agencies (within the Minister's areas of responsibility)

Department of Treasury and Finance.

The agency's performance

Performance at a glance

Defence SA's achievements and performance are best measured by the health of the defence and space sectors in South Australia and the brand of 'Defence SA' in South Australia, Australia and internationally.

AUKUS

- Worked closely with the Office for AUKUS, other South Australian Government agencies, Australian Submarine Agency and Department of Defence to support delivery of South Australia's contribution to the AUKUS partnership.
- Developed AUKUS Pillar I industry strategies for the nuclear-powered submarine program.
- Directly supported South Australian defence industry entry into the supply chain for Virginia class submarines through targeted engagement with key US primes.
- Developed further opportunities for South Australia following the release of the Defence Strategic Review and across AUKUS Pillar II.

Defence and Industry

- Developed opportunities for South Australian industry on the Hunter class frigate program, Collins class life-of-type extension and Hobart class destroyer upgrades.
- Facilitated the establishment of the Royal Australian Air Force (RAAF) 737 Aircraft Deep Maintenance and Modification Facility adjacent RAAF Base Edinburgh with an agreement signed between the South Australian Government and Department of Defence.
- Supported the establishment of land domain companies in South Australia in support of the Guided Weapons and Explosive Ordnance Enterprise.
- Increased industry participation in, and attendance at, international tradeshow and domestic defence events that support South Australian defence and space industry and research collaboration opportunities.

Workforce and Skills

- Supported the completion of the *South Australian Defence Industry Workforce and Skills Report and Action Plan*.

- Supported 37 students to undertake their defence industry placements under the South Australian Defence Industry Scholarship Program, with 16 South Australian defence industry companies registered to accept placements.
- Maintained full occupancy of the Defence and Space Landing Pad at Lot Fourteen comprising emerging South Australian companies, and those planning to establish a larger presence in the state.

Research, Development and Innovation

- Launched the \$4.8 million Activator Fund to support larger-scale research and development activity and capability in South Australia, in close collaboration with the Department of Defence to align with defence innovation, science and technology priorities.
- Awarded \$1.6 million from the Activator Fund to South Australian company Acacia Systems to undertake a collaborative project with industry, university and Defence partners, *Enhancing the Royal Australian Navy's Undersea Surveillance Minimum Viable Capability*.
- Funded six new Collaborative Research Fund projects under round seven, leveraging \$1.65 million in contributions from universities, industry and the Department of Defence.

Space

- Successfully progressed South Australia's state satellite, Kanyini through testing with launch occurring in mid-2024.
- Progressed plans for the \$20 million Space Assembly Integration and Test Facility at Lot Fourteen.
- Supported the successful establishment of the \$90 million Australian Research Council Centre of Excellence in Plants for Space at the University of Adelaide.
- Created a new industry focused grant fund, the Space Collaboration and Innovation Fund to grow local space capability through international collaboration.
- Supported the development of a workforce talent pipeline across defence, cyber and space through university initiatives including new educational offerings, hackathons and the Australian Rover Challenge.
- Increased rural, regional and public engagement in STEM through support of the Andy Thomas Space Foundation and Hamilton Secondary College Space Academy and planetarium.

- Funded the 2023 and 2024 Venture Catalyst Space Program, a globally recognised program dedicated to supporting startup founders to develop innovative, disruptive businesses in the international space sector.

Stakeholder Engagement

- Supported industry organisations such as the Defence Teaming Centre and the Andy Thomas Space Foundation who in turn support development of industry and skills in their respective sectors.
- Engaged with hundreds of South Australian defence and space companies; and local, state and federal governments maintaining South Australia as The Defence State.
- Maintained strong relationships with the Royal Australian Navy, Australian Army and the Royal Australian Air Force and the Defence Science and Technology Group (DSTG) to better understand user needs and requirements to inform South Australian Defence Sector strategy development.
- Maintained strong relationships with the Australian Space Agency, the SmartSatCRC and Defence Space Command to better understand user needs and requirements to inform South Australian Space Sector strategy development.

Agency specific objectives and performance

Defence SA

Agency objectives	Indicators	Performance
<p>Maximising business opportunities by informing policy, connecting industry to global supply chains and attracting investment.</p>	<p>Local industry participation in global supply chain for major defence projects, particularly in line with AUKUS Pillar I and Pillar II.</p> <p>Local industry undertakes independent and global supply chain export opportunities.</p>	<p>In November 2023 Defence SA hosted the largest ever delegation of more than 80 South Australian defence industry companies at the Indo Pacific International Maritime Exhibition, providing opportunities for international engagement and networking for AUKUS and other shipbuilding programs.</p> <p>In September 2023, Defence SA supported a delegation of 26 South Australian industry and research institutes to attend the DSEI conference in London, supporting opportunities for industry in the Hunter supply chain and research capabilities under AUKUS Pillar II.</p>

		In April 2024 Defence SA led a delegation of South Australian industry and research institutes to attend Sea Air Space in Washington DC, followed by an industry trade mission to support US supply chain engagement opportunities.
	Defence or space industry companies utilised the Defence and Space Landing Pad to establish a larger footprint in South Australia.	In 2023-24, full occupancy of the Defence and Space Landing Pad was maintained while three large Defence primes utilised space as a preliminary location in South Australia.
Stimulating business capability by aligning local research and development, infrastructure and regulation with industry needs.	737 Deep Maintenance and Modification facility development.	The contract was signed for the design and construction of the new 737 Deep Maintenance and Modification Facility north of RAAF Edinburgh. Construction commenced in August 2024 as part of a partnership between the South Australian Government and the Department of Defence.
South Australia as a centre for information warfare.	Establish a sustainable information warfare supply chain through maximising local industry participation, independent exports and global supply chain opportunities.	The portfolio of Information Warfare has been expanded to include: Information Warfare, Electronic Warfare, Artificial Intelligence, Cyber, Combat Systems Integration, Intelligence, Surveillance and Reconnaissance and AUKUS Pillar II technologies.
	Uplift cyber capability of South Australian industry to increase readiness for participation in global supply chains.	Supported the inaugural Australian Space Cyber Forum in Adelaide in October 2023 and second forum in June 2024. Supported and participated in international NATO cyber defence exercise Locked Shields at the Australian Cyber Collaboration Centre.
Building business capacity by working	Support the South Australian Workforce	Defence SA is responsible for the delivery of the Strategic

<p>to attract and retain talent in the state.</p>	<p>and Skills Taskforce, including the delivery of the agency's allocated initiative <i>Strategic Communications and Outreach Plan</i>.</p>	<p>Communications and Outreach Plan. Following research and consultation with industry and academia, Defence SA developed the narrative which will shape the careers showcase and other outreach opportunities under the Find Your Place campaign.</p>
	<p>Deliver Defence Industry Scholarship Program through Ai Group.</p>	<p>Defence SA supported 37 students to complete their placements with defence industry in 2023-24.</p>
	<p>Careers and employment expo attendance.</p>	<p>In November 2023, Defence SA supported the Navy and Shipbuilding Careers Expo at Flinders Ports, a partnership of the South Australian Government and the Royal Australian Navy, with 4,400 registered attendees. The event provided an opportunity to explore careers in the shipbuilding industry.</p> <p>Defence SA also attended The Big Meet Expo in March 2024 and Adelaide Careers and Employment Expo in May 2024.</p>
<p>Maintain / enhance South Australia's reputation as the Defence State</p>	<p>Major event average exhibitor satisfaction rating of no lower than 80%.</p>	<p>Obtained an exhibitor satisfaction rating of 96.7% for the Indo Pacific International Maritime Exposition.</p>
	<p>Deliver monthly agency e-newsletters for all portfolios achieving average government benchmark engagement rates (open rate 28.77 and click rate 3.99%).</p>	<p>Monthly e-newsletters were successfully delivered across all portfolios.</p> <p>Average open rate: 37.38</p> <p>Average click rate: 5.38%</p>
	<p>Deliver South Australia the Defence State campaign.</p>	<p>Defence SA ran a 'South Australia – the Defence State' advertising campaign for an eight-month period of November 2023 – June 2024; successfully achieving all communications objectives.</p>

		The campaign sought to promote South Australia as the Defence State, encourage audiences to learn more about South Australia’s advantages and opportunities in the defence sector.
	Conduct industry stakeholder survey.	A web-based survey was conducted with 93 responses received. Of the survey participants, 75% are familiar with the South Australian Government’s Defence Sector Strategy; 80% recall seeing the South Australia The Defence State advertising in the last 12 months; 72% consider South Australia to be the Defence State; 28% have won a contract/new business/expanded their network through the work of Defence SA.

Defence Innovation Partnership

Agency objectives	Indicators	Performance
Stimulating business capability by aligning local research and development, infrastructure, and regulation with industry needs.	Facilitate and support new defence-relevant research and development collaborations in South Australia.	<p>Defence Innovation Partnership (DIP) Collaborative Research Fund – Round 7 awarded approximately \$900,000 to six collaborative R&D projects involving South Australian university researchers, DSTG, and defence industry.</p> <p>The first round of the Activator Fund provided \$1.6 million to a South Australian defence SME to undertake a \$4.9 million collaborative project in undersea surveillance, in partnership with South Australian universities, DSTG, and Defence Prime companies.</p>
	Increase the number of researchers and industry in South Australia involved in defence-relevant research and development.	DIP provided advice to potential Activator Fund and Collaborative Research Fund researchers and made introductions for researchers into DSTG, other parts of Defence and defence industry.

		<p>An increase in the number of researchers approaching the DIP regarding funding programs occurred as a result of direct referrals from past applicants.</p> <p>In collaboration with SASIC, delivered the first round of the Space Collaboration and Innovation Fund.</p> <p>Cross sectoral engagement through briefings with Centre of Excellence in Plants for Space, Safeguarding Australia through Biotechnology Response and Engagement (SABRE), MTP Connect, Venture Catalyst Space start-ups and Stone & Chalk start-ups.</p>
	<p>Promote South Australia’s R&D credentials through advocacy and stories of defence-relevant research collaboration.</p>	<p>DIP exhibited at Indo-Pacific International Maritime Exposition. Overseas representation at Defence events including: Sea Air Space (Washington, USA) and UDT (UK).</p> <p>These events were opportunities to promote the capabilities of South Australian researchers and engage with national and international collaborators and funders.</p> <p>Promoted capabilities and stories about researchers and projects through social media platforms Twitter, LinkedIn and YouTube.</p> <p>The audience for these accounts collectively grew by 23.84% to a total of 5,225 in 2023-24.</p>
	<p>Build scale in South Australia’s defence R&D capabilities.</p>	<p>DIP fostered transdisciplinary collaborations through the Convergence Series, hosting sector discussions and debate on emerging technologies and themes.</p> <p>Engaged with researchers and organisations from the US and UK around potential joint projects focused on AUKUS Pillar II technologies.</p>

	Support a defence R&D workforce through advice and support for early and mid-career researchers and industry professionals.	Hosted a DSTG NAVIGATE Program researcher (mid-career) for six months as part of the program’s placement requirement.
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SASIC

Agency objectives	Indicators	Performance
Maximising business opportunities by connecting industry to global supply chains and attracting investment.	Support investment in local procurement to prioritise local space companies; creating space-flight heritage and increasing international competitiveness of South Australian industry.	In a national first, successfully progressed South Australia’s state owned and manufactured satellite, Kanyini, through integration and testing, ready for launch which occurred in mid-2024.
	Create a grant fund to support South Australian space industry to engage with international partners.	Established and delivered a national first industry focused grant fund, the Space Collaboration and Innovation Fund (SCIF) in collaboration with the Defence Innovation Partnership. Awarded two South Australian space companies \$100,000 each to deliver an innovative space mission with an international partner.
	Support the Andy Thomas Space Foundation in the delivery of the Australian Space Forum.	In December 2023 the 16 th Australian Space Forum was delivered, attracting over 600 attendees, including industry exhibition showcasing over 70 companies.
	Attendance at key international events.	Led a South Australian delegation to the 2024 Space Symposium in Colorado, reinforcing the state’s position as a leader for space within Australia. The mission supported industry to establish partnerships with US and other internationals in

		the defence / space / cyber ecosystem.
Simulating business capability by aligning local research and development, infrastructure and regulation with industry needs.	Support development of local space manufacturing capability to drive collaboration between space manufacturers.	Continued design and planning of the \$20 million space assembly integration and testing facility at Lot Fourteen. The facility will provide industry with access to world-class equipment capable of small satellite and component manufacturing, assembly, integration and test activities.
	Delivery of space technology innovation programs.	SASIC is a key contributor to the GRAVITY Challenge; a space technology innovation program exploring new uses for space data and space capability managed by Deloitte Consulting. In 2023-24 GRAVITY Challenge 06 and 07 were delivered.
	Support Southern Launch through the major projects planning process to obtain approval for Whalers Way as an orbital launch site.	SASIC continues to chair the South Australian Government Southern Launch Taskforce. The taskforce is coordinating the approvals required for the first of type launch facility in South Australia. The major development application was submitted and is currently under review.
Building business capacity by working to attract and retain talent in the state; building a talent pipeline to support sovereign capability.	Support the University of South Australia ICC Venture Catalyst Space program delivery.	SASIC funded and supported delivery of the 2023 and 2024 Venture Catalyst Space Program, a globally recognised program dedicated to supporting startup founders to develop innovative, disruptive businesses in the international space sector. Seven companies completed their six-month program in 2023-24 and a further four commenced the program (due to finish in November 2024).

		The program has supported 40 space startups with over 90% of Venture Catalyst still operating as of June 2024. The Venture Catalyst Space program has provided \$345,000 in direct funding to these space startups, and alumni have raised over \$35.3 million in further funding.
	Support the establishment of the \$90 million Australian Research Council ARC Centre of Excellence in Plants4Space at the University of Adelaide.	SASIC provided funding and in-kind support for P4S, including project collaboration with 38 entities across academic, private, government and technology spheres. P4S is working with NASA to support plans for a permanent human presence on the Moon.
	Support the development of a workforce talent pipeline across defence, cyber and space.	Sponsored and supported university initiatives including new educational offerings, hackathons and the delivery of the 2024 Australian Rover Challenge at the University of Adelaide.
Increased rural, regional, and public engagement in STEM.	Support the Andy Thomas Space Foundation to deliver student engagement activities.	In partnership with the Australian Space Agency, SASIC supported the delivery of the Kids in Space program. Seventy-one schools and 240 classes participated in the national program, including 13 schools from South Australia.
	Hamilton College Space Academy and planetarium.	Supported the Hamilton Secondary College Space Academy project and connection to SmartSat CRC, Andy Thomas Space Foundation and Plants4Space. The Space Academy empowers students to develop skills, knowledge and experience that will prepare them for further education. The new full dome planetarium will enable learning opportunities in space education for students.

Corporate performance summary

- Continued to invest in cyber security initiatives to ensure we continue to evolve and increase the department’s cyber security resilience, posture, and preparedness for new and emerging cyber security threats.
- Implemented ongoing improvements to recruitment and onboarding processes to streamline, simplify and reduce steps, improving both the candidate and hiring manager experience.
- Continued to invest in individuals through tailored development opportunities, including employees participating in leadership development programs through the SA Leadership Academy, Governor’s Leadership Program and Defence Industry Study Course.
- Ongoing engagement with State Records Council regarding streamlining of processes for Defence SA’s records disposal schedule and records management.
- Responded to all Freedom of Information (FOI) requests within the legislated timeframe.

Employment opportunity programs

Program name	Performance
Aboriginal and Torres Strait Islander Internship Program.	<p>The Aboriginal and Torres Strait Islander Internship Program was established to provide the opportunity for participants to gain experience in administration, office and work management through exposure to the defence and space sectors. This assists participants to pursue a career in the South Australian public sector while also providing a better understanding of the opportunities available in the defence and space sectors.</p> <p>Defence SA had a participant for six months who worked with the Director Information Warfare to provide exposure to opportunities in cyber in the state. The most recent participant commenced in February 2024 and will remain with Defence SA for at least eight months. He has recently commenced a Degree in Economics and is working with Defence SA’s finance team.</p>

Agency performance management and development systems

Performance management and development system	Performance
Chief Executive Performance Agreement.	The previous Chief Executive completed his tenure in December 2023. The current Chief Executive has commenced the annual goals and objectives and performance agreement process.
Executive Staff Performance Management and Development System.	All executive staff participate in an annual performance review process with key deliverables linked to the Chief Executive's objectives as well as utilising the system to identify training and development opportunities. The performance review process involves a half-yearly review and an annual review. By 30 June 2024, 100% of executive staff had completed their half-yearly and annual review.
Non-Executive Staff Performance Management and Development System.	All non-executive staff participate in an annual performance review process linked to training and development. This involves, a half-yearly review and an annual review. By 30 June 2024, 90% of non-executive staff had completed their half-yearly and annual review.

Work health, safety and return to work programs

Program name	Performance
First Aid	Defence SA has three First Aid Officers who have completed accredited training.
Mental Health First Aid	Defence SA has three Mental Health First Aid Officers who have completed accredited training. This complements the existing Employee Assistance Program. All staff attended training in November 2023 which focused on difficult conversations with customers. All staff attended a workplace culture workshop facilitated by a workplace psychology consultant in June 2024.

Workplace injury claims	2023-24	2022-23	% Change (+ / -)
Total new workplace injury claims	0	0	0%
Fatalities	0	0	0%
Seriously injured workers*	0	0	0%
Significant injuries (where lost time exceeds a working week, expressed as frequency rate per 1000 FTE)	0	0	0%

*number of claimants assessed during the reporting period as having a whole person impairment of 30% or more under the Return to Work Act 2014 (Part 2 Division 5)

Work health and safety regulations	2023-24	2022-23	% Change (+ / -)
Number of notifiable incidents (<i>Work Health and Safety Act 2012, Part 3</i>)	0	0	0%
Number of provisional improvement, improvement and prohibition notices (<i>Work Health and Safety Act 2012 Sections 90, 191 and 195</i>)	0	0	0%

Return to work costs**	2023-24	2022-23	% Change (+ / -)
Total gross workers compensation expenditure (\$)	0	0	0%
Income support payments – gross (\$)	0	0	0%

**before third party recovery

Data for previous years is available at: [Work health and safety/return to work performance 2022-23 - Dataset - data.sa.gov.au](https://data.sa.gov.au/dataset/work-health-and-safety-return-to-work-performance-2022-23)

Executive employment in the agency

Executive classification	Number of executives
EXEC0F	1
SAES1	6

Data for previous years is available at: [Executives 2022-23 - Dataset - data.sa.gov.au](https://data.sa.gov.au)

The [Office of the Commissioner for Public Sector Employment](#) has a [workforce information](#) page that provides further information on the breakdown of executive gender, salary and tenure by agency.

Financial performance

Financial performance at a glance

The following is a brief summary of the overall financial position of the agency. The information is unaudited. Full audited financial statements for 2023-24 are attached to this report.

Statement of Comprehensive Income	2023-24 Budget \$000s	2023-24 Actual \$000s	Variation \$000s	2022-23 Actual \$000s
Total Income	\$19,914	\$18,614	\$(1,300)	\$14,799
Total Expenses	\$21,744	\$14,029	\$7,715	\$22,934
Net Result	\$(1,830)	\$4,585	\$6,415	\$(8,135)
Total Comprehensive Result	\$(1,830)	\$4,585	\$6,415	\$(8,135)

Statement of Financial Position	2023-24 Budget \$000s	2023-24 Actual \$000s	Variation \$000s	2022-23 Actual \$000s
Current assets	\$3,344	\$15,332	\$11,988	\$9,744
Non-current assets	\$2,103	\$2,182	\$79	\$2,371
Total assets	\$5,447	\$17,514	\$12,067	\$12,115
Current liabilities	\$2,103	\$2,909	\$(806)	\$1,863
Non-current liabilities	\$2,123	\$2,157	\$(34)	\$2,389
Total liabilities	\$4,226	\$5,066	\$(840)	\$4,252
Net assets	\$1,221	\$12,448	\$11,227	\$7,863
Equity	\$1,221	\$12,448	\$11,227	\$7,863

Consultants' disclosure

The following is a summary of external consultants that have been engaged by the agency, the nature of work undertaken, and the actual payments made for the work undertaken during the financial year.

Consultancies with a contract value below \$10,000 each

Consultancies	Purpose	\$ Actual payment
All consultancies below \$10,000 each - combined		\$ NIL

Consultancies with a contract value above \$10,000 each

Consultancies	Purpose	\$ Actual payment
		\$ NIL
	Total	\$ NIL

Data for previous years is available at [Consultants 2022-23 - Dataset - data.sa.gov.au](https://data.sa.gov.au)

See also the [Consolidated Financial Report of the Department of Treasury and Finance](#) for total value of consultancy contracts across the South Australian Public Sector.

Contractors' disclosure

The following is a summary of external contractors that have been engaged by the agency, the nature of work undertaken, and the actual payments made for work undertaken during the financial year.

Contractors with a contract value below \$10,000

Contractors	Purpose	\$ Actual payment
All contractors below \$10,000 each - combined	Various	42,003.85

Contractors with a contract value above \$10,000 each

Contractors	Purpose	\$ Actual payment
Ai Group Centre for Education	Management of Defence Export Scholarships Program	45,000.00
Be Sustained	Delivery of veterans mentoring program	50,500.00
Defence Teaming Centre	Defence and Space Landing Pad concierge Service	43,038.57
GC Archival Consultants	Archival services	14,487.50
Halcyon Knights Australia	Temporary Staff	16,733.06
Haymakr	Benchmarking research	11,000.00
Mews Partners Australia	Satellite development	63,045.45
Rasu Film & Stills	Creative services	18,300.00
Repat Foundation	Workshop facilitation	20,000.00

OFFICIAL

2023-24 ANNUAL REPORT for Defence SA

Contractors	Purpose	\$ Actual payment
SmartSat CRC	Satellite development	1,336,450.00
	Total	\$1,618,554.58

Data for previous years is available at: [Contractors 2022-23 - Dataset - data.sa.gov.au](https://data.sa.gov.au)

The details of South Australian Government-awarded contracts for goods, services, and works are displayed on the SA Tenders and Contracts website. [View the agency list of contracts.](#)

The website also provides details of [across government contracts.](#)

Risk management

Fraud detected in the agency

Category/nature of fraud	Number of instances
N/A	0

NB: Fraud reported includes actual and reasonably suspected incidents of fraud.

Strategies implemented to control and prevent fraud

All staff completed the SA Public Sector Code of Ethics refresher training during July 2023. Staff also undertook Fraud and Corruption Awareness training In May 2024.

Data for previous years is available at: [Fraud Detection 2022-23 - Dataset - data.sa.gov.au](https://data.sa.gov.au)

Public interest disclosure

Number of occasions on which public interest information has been disclosed to a responsible officer of the agency under the *Public Interest Disclosure Act 2018*:

Nil

Data for previous years is available at: [Whistle-blower Disclosure 2022-23 - Dataset - data.sa.gov.au](https://data.sa.gov.au)

Note: Disclosure of public interest information was previously reported under the *Whistleblowers Protection Act 1993* and repealed by the *Public Interest Disclosure Act 2018* on 1/7/2019.

Reporting required under any other act or regulation

Reporting required under the *Carers' Recognition Act 2005*

Defence SA is not required to report under the *Carers' Recognition Act 2005*.

Public complaints

Number of public complaints reported

Complaint categories	Sub-categories	Example	Number of Complaints 2023-24
Professional behaviour	Staff attitude	Failure to demonstrate values such as empathy, respect, fairness, courtesy, extra mile; cultural competency	Nil
Professional behaviour	Staff competency	Failure to action service request; poorly informed decisions; incorrect or incomplete service provided	Nil
Professional behaviour	Staff knowledge	Lack of service specific knowledge; incomplete or out-of-date knowledge	Nil
Communication	Communication quality	Inadequate, delayed or absent communication with customer	Nil
Communication	Confidentiality	Customer's confidentiality or privacy not respected; information shared incorrectly	Nil
Service delivery	Systems/technology	System offline; inaccessible to customer; incorrect result/information provided; poor system design	Nil
Service delivery	Access to services	Service difficult to find; location poor; facilities/ environment poor standard; not accessible to customers with disabilities	Nil
Service delivery	Process	Processing error; incorrect process used; delay in processing application; process not customer responsive	Nil
Policy	Policy application	Incorrect policy interpretation; incorrect	Nil

OFFICIAL

2023-24 ANNUAL REPORT for Defence SA

Complaint categories	Sub-categories	Example	Number of Complaints 2023-24
		policy applied; conflicting policy advice given	
Policy	Policy content	Policy content difficult to understand; policy unreasonable or disadvantages customer	Nil
Service quality	Information	Incorrect, incomplete, out-dated or inadequate information; not fit for purpose	Nil
Service quality	Access to information	Information difficult to understand, hard to find or difficult to use; not plain English	Nil
Service quality	Timeliness	Lack of staff punctuality; excessive waiting times (outside of service standard); timelines not met	Nil
Service quality	Safety	Maintenance; personal or family safety; duty of care not shown; poor security service/ premises; poor cleanliness	Nil
Service quality	Service responsiveness	Service design doesn't meet customer needs; poor service fit with customer expectations	Nil
No case to answer	No case to answer	Third party; customer misunderstanding; redirected to another agency; insufficient information to investigate	Nil
		Total	Nil

Additional Metrics	Total
Number of positive feedback comments	Nil
Number of negative feedback comments	Nil
Total number of feedback comments	Nil
% complaints resolved within policy timeframes	N/A

Data for previous years is available at: [Public Complaints 2022-23 - Dataset - data.sa.gov.au](https://data.sa.gov.au)

Service Improvements

Not applicable

Compliance Statement

Defence SA is compliant with Premier and Cabinet Circular 039 – complaint management in the South Australian public sector	Y
Defence SA has communicated the content of PC 039 and the agency’s related complaints policies and procedures to employees.	Y

Appendix: Audited financial statements 2023-24

INDEPENDENT AUDITOR'S REPORT



Government of South Australia
Audit Office of South Australia

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200 Victoria Square
Adelaide SA 5000
Tel +618 8226 9640
ABN 53 327 061 410
enquiries@audit.sa.gov.au
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To the Chief Executive Defence SA

Opinion

I have audited the financial report of Defence SA for the financial year ended 30 June 2024.

In my opinion, the accompanying financial report gives a true and fair view of the financial position of Defence SA as at 30 June 2024, its financial performance and its cash flows for the year then ended in accordance with relevant Treasurer's Instructions issued under the provisions of the *Public Finance and Audit Act 1987* and Australian Accounting Standards – Simplified Disclosures.

The financial report comprises:

- a Statement of Comprehensive Income for the year ended 30 June 2024
- a Statement of Financial Position as at 30 June 2024
- a Statement of Changes in Equity for the year ended 30 June 2024
- a Statement of Cash Flows for the year ended 30 June 2024
- notes, comprising material accounting policy information and other explanatory information
- a Certificate from the Chief Executive and the Director Finance and Systems.

Basis for opinion

I conducted the audit in accordance with the *Public Finance and Audit Act 1987* and Australian Auditing Standards. My responsibilities under those standards are further described in the 'Auditor's responsibilities for the audit of the financial report' section of my report. I am independent of Defence SA. The *Public Finance and Audit Act 1987* establishes the independence of the Auditor-General. In conducting the audit, the relevant ethical requirements of APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)* have been met.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Responsibilities of the Chief Executive for the financial report

The Chief Executive is responsible for the preparation of the financial report that gives a true and fair view in accordance with relevant Treasurer's Instructions issued under the provisions of the *Public Finance and Audit Act 1987* and Australian Accounting Standards – Simplified Disclosures, and for such internal control as management determines is necessary to enable the preparation of the financial report that gives a true and fair view and that is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the Chief Executive is responsible for assessing the entity's ability to continue as a going concern, taking into account any policy or funding decisions the government has made which affect the continued existence of the entity. The Chief Executive is also responsible for disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the assessment indicates that it is not appropriate.

Auditor's responsibilities for the audit of the financial report

As required by section 31(1)(b) of the *Public Finance and Audit Act 1987*, I have audited the financial report of Defence SA for the financial year ended 30 June 2024.

My objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with Australian Auditing Standards, I exercise professional judgement and maintain professional scepticism throughout the audit. I also:

- identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control
- obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Defence SA's internal control

- evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Chief Executive
- conclude on the appropriateness of the Chief Executive's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the entity's ability to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify the opinion. My conclusion is based on the audit evidence obtained up to the date of the auditor's report. However, future events or conditions may cause an entity to cease to continue as a going concern
- evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

My report refers only to the financial report described above and does not provide assurance over the integrity of electronic publication by the entity on any website nor does it provide an opinion on other information which may have been hyperlinked to/from the report.

I communicate with the Chief Executive about, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during the audit.



Daniel O'Donohue
Assistant Auditor-General (Financial Audit)

26 September 2024

DEFENCE SA

Certification of the Financial Statements

We certify that the:

- financial statements for Defence SA:
 - are in accordance with the accounts and records of Defence SA;
 - comply with relevant Treasurer's Instructions;
 - comply with relevant accounting standards; and
 - present a true and fair view of the financial position of Defence SA at the end of the financial year and the result of its operations and cash flows for the financial year.
- internal controls employed by Defence SA for the financial year over its financial reporting and its preparation of financial statements have been effective.



Matt Opie
Chief Executive

25 September 2024



Peter Murdock
Director Finance and Systems

25 September 2024

DEFENCE SA

STATEMENT OF COMPREHENSIVE INCOME**for the year ended 30 June 2024**

	Note	2024 \$' 000	2023 \$' 000
Income			
Appropriation	2.1	17,457	13,055
Fees and charges	2.2	395	410
Grants	2.3	639	1,209
Recoveries	2.4	-	46
Resources received free of charge	2.5	103	79
Other income	2.6	20	-
Total income		<u>18,614</u>	<u>14,799</u>
Expenses			
Employee related expenses	3.3	4,570	4,283
Supplies and services	4.1	4,444	4,718
Depreciation	4.2	465	453
Grants and subsidies	4.3	3,618	4,389
Interest on leases	4.4	37	35
Resources received free of charge	2.5	103	79
Cash alignment transfers to Consolidated Account	1.3	682	8,878
Other expenses	4.5	110	99
Total expenses		<u>14,029</u>	<u>22,934</u>
Net result		<u>4,585</u>	<u>(8,135)</u>
Total comprehensive result		<u>4,585</u>	<u>(8,135)</u>

The accompanying notes form part of these financial statements.

The net result and total comprehensive result are attributable to the South Australian Government as owner.

DEFENCE SA

STATEMENT OF FINANCIAL POSITION**as at 30 June 2024**

	Note	2024 \$' 000	2023 \$' 000
Current assets			
Cash	6.2	14,250	8,927
Receivables	6.3	1,082	817
Total current assets		<u>15,332</u>	<u>9,744</u>
Non-current assets			
Property, plant and equipment	5.1	2,182	2,371
Total non-current assets		<u>2,182</u>	<u>2,371</u>
Total assets		<u>17,514</u>	<u>12,115</u>
Current liabilities			
Payables	7.2	1,086	486
Lease liabilities	7.3	471	392
Unearned revenue	7.4	659	291
Employee related liabilities	3.4	688	689
Provisions	7.5	5	5
Total current liabilities		<u>2,909</u>	<u>1,863</u>
Non-current liabilities			
Lease liabilities	7.3	1,912	2,159
Employee related liabilities	3.4	216	215
Provisions	7.5	29	15
Total non-current liabilities		<u>2,157</u>	<u>2,389</u>
Total liabilities		<u>5,066</u>	<u>4,252</u>
Net assets		<u>12,448</u>	<u>7,863</u>
Equity			
Retained earnings		12,448	7,863
Total equity		<u>12,448</u>	<u>7,863</u>

The accompanying notes form part of these financial statements.

The total equity is attributable to the South Australian Government as owner.

DEFENCE SA

STATEMENT OF CHANGES IN EQUITY**for the year ended 30 June 2024**

	Retained earnings \$' 000	Total equity \$' 000
Balance at 1 July 2022	15,998	15,998
Total comprehensive result for 2022-23	(8,135)	(8,135)
	<hr/>	<hr/>
Balance at 30 June 2023	7,863	7,863
Total comprehensive result for 2023-24	4,585	4,585
	<hr/>	<hr/>
Balance at 30 June 2024	12,448	12,448

The accompanying notes form part of these financial statements.

All changes in equity are attributable to the South Australian Government as owner.

DEFENCE SA

STATEMENT OF CASH FLOWSfor the year ended 30 June 2024

	Note	2024 \$' 000	2023 \$' 000
Cash flows from operating activities			
Cash inflows			
Appropriation		17,457	13,055
Fees and charges		495	393
Grants		708	1,520
Recoveries		-	51
GST recovered from the ATO		796	715
Other receipts		14	15
Cash generated from operations		<u>19,470</u>	<u>15,749</u>
Cash outflows			
Employee related payments		(4,550)	(4,349)
Payments for supplies and services		(5,012)	(5,236)
Payments of grants and subsidies		(3,372)	(4,967)
Interest payments on leases		(41)	(38)
Cash alignment transfers to Consolidated Account		(682)	(8,878)
Other payments		-	(15)
Cash used in operations		<u>(13,657)</u>	<u>(23,483)</u>
Net cash provided by/(used in) operating activities		<u>5,813</u>	<u>(7,734)</u>
Cash flows from financing activities			
Cash outflows			
Payment of principal portion of lease liabilities		(490)	(475)
Cash used in financing activities		<u>(490)</u>	<u>(475)</u>
Net cash used in financing activities		<u>(490)</u>	<u>(475)</u>
Net increase/(decrease) in cash		<u>5,323</u>	<u>(8,209)</u>
Cash at the beginning of the period		8,927	17,136
Cash at the end of the period	6.2	<u>14,250</u>	<u>8,927</u>

The accompanying notes form part of these financial statements.

DEFENCE SA

NOTE INDEX

	Note
About Defence SA	1
Basis of preparation	1.1
Objectives and programs	1.2
Budget performance	1.3
Income	2
Appropriation	2.1
Fees and charges	2.2
Grants	2.3
Recoveries	2.4
Resources received free of charge	2.5
Other Income	2.6
Advisory Board, Council and employees	3
Key management personnel	3.1
Advisory Board, Council and employees	3.2
Employee related expenses	3.3
Employee related liabilities	3.4
Expenses	4
Supplies and services	4.1
Depreciation	4.2
Grants and subsidies	4.3
Interest on leases	4.4
Other expenses	4.5
Property, plant and equipment	5
Property, plant and equipment by asset class	5.1
Useful Life and depreciation	5.2
Property, plant and equipment owned by Defence SA	5.3
Property, plant and equipment leased by Defence SA	5.4
Financial assets	6
Categorisation of financial assets	6.1
Cash	6.2
Receivables	6.3
Liabilities	7
Categorisation of financial liabilities	7.1
Payables	7.2
Lease liabilities	7.3
Unearned revenue	7.4
Provisions	7.5
Outlook	8
Unrecognised commitments	8.1
Expected rental income	8.2
Contingent assets and contingent liabilities	8.3
Events after the reporting period	8.4
Administered Item	9
ANZAC Day Commemoration Fund	9.1

DEFENCE SA

1 About Defence SA

Defence SA is a not-for-profit government agency of the State of South Australia, established pursuant to the *Public Sector Act 2009*. Defence SA is an administrative unit acting on behalf of the Crown.

Defence SA does not control any other entity and has no interests in unconsolidated structured entities.

Defence SA administers the ANZAC Day Commemoration Fund established pursuant to the *ANZAC Day Commemoration Act 2005*. Financial information is presented in note 9.

1.1 Basis of preparation

The financial statements are general purpose financial statements prepared in compliance with:

- section 23 of the *Public Finance and Audit Act 1987*;
- Treasurer's Instructions and Accounting Policy Statements issued by the Treasurer under the *Public Finance and Audit Act 1987*; and
- relevant Australian Accounting Standards applying simplified disclosures.

The financial statements have been prepared based on a 12 month reporting period and presented in Australian currency.

The historical cost convention is used unless a different measurement basis is identified in the notes to the financial statements.

Income, expenses and assets are recognised net of the amount of GST except:

- when the GST incurred on a purchase of goods or services is not recoverable from the Australian Taxation Office (ATO), in which case the GST is recognised as part of the cost of acquisition of the asset or as part of the expense item applicable; and
- receivables and payables, which are stated with the amount of GST included.

Cash flows are included in the Statement of Cash Flows on a gross basis. However, the GST components of cash flows arising from the investing and financing activities, are recoverable from, or payable to the ATO are classified as part of operating cash flows.

Assets and liabilities that are to be sold, consumed or realised as part of the normal 12 month operating cycle have been classified as current assets or current liabilities. All other assets and liabilities are classified as non-current.

All amounts in the financial statements and accompanying notes have been rounded to the nearest thousand dollars (\$'000).

1.2 Objectives and programs

Defence SA is South Australia's lead government agency for all defence and space related matters. The agency is a single point of contact for all defence and space stakeholders, streamlining their interaction across the Government of South Australia. Defence SA captures valuable economic opportunities in the shipbuilding, cyber and systems, defence science and research and space domains.

Working closely with Defence and industry, the agency targets opportunities, drives and supports the delivery of major defence and space projects and facilities, and pursues the location of additional Defence units and capabilities within the state. Defence SA also plays a key role in supporting the Commonwealth Government's strategic defence policy through increasing local industry participation and ensuring state-of-the-art infrastructure and a highly skilled, industry-ready workforce is in place to underpin defence projects.

The agency ensures business capabilities are stimulated by aligning local research and development, infrastructure and regulation, with industry needs to expand capability by working to attract and retain talent in the state. The defence and space sector strategies outline key investment and growth opportunities to 2030 and frame future budget priorities for the agency.

In achieving its objectives Defence SA provides a range of services classified into the following programs:

1.2 Objectives and programs (continued)

Program 1 - Defence Industry Development

This program delivers strategy and policy development that provides leadership across government on all defence related matters.

It targets national and international business development opportunities, seeks to maximise local industry participation and ensures that a highly skilled, industry-ready workforce is in place and the necessary infrastructure exists to underpin major Defence projects.

This program seeks to support the growth of Defence and sustainable defence industries in South Australia across shipbuilding, aerospace, information warfare and defence science and research domains.

The program also incorporates the state's initiatives to promote the growth of defence research and development activity in South Australia through the Defence Innovation Partnership established in collaboration with the Commonwealth Government and the three South Australian universities.

The agency's administrative, financial and operational services are also included within this program.

Program 2 - South Australian Space Industry Centre

The South Australian Space Industry Centre (SASIC) provides a whole of state government focal point for both local industry and international companies and organisations. SASIC's vision is to build a thriving and enduring South Australian space ecosystem, supporting Australia's national space strategy, building on the opportunities of NewSpace (the emerging private space industry).

Building on the state's strong starting position in the NewSpace economy, SASIC will continue contributing to the growth rate of the national space industry and aim to increase the nation's share of the global space economy. As a complement to a national space strategy seeking aspirational growth, South Australia's priorities are selective and niche to maximise the opportunities presented by disruption and NewSpace.

Already home to over 100 space-related organisations, including the Australian Space Agency, South Australia is committed to further growth of the local industry, building on the state's history of space activity. SASIC collaborates with the Australian Space Agency, Defence Space Command and other key federal agencies to play a key role in the national space agenda.

Program 3 - Veterans SA

Veterans SA is dedicated to advocacy for current and former serving members of the Australian Defence Force and their families.

Veterans SA works across all levels of government, with private industry and with ex-service organisations and associations to advise, inform and educate on the unique nature of military service as it relates to uniformed members and their families, and provides information and guidance on the value and skills that this cohort of people can bring to the community.

Veterans SA engages and consults with individuals, Defence networks, ex-service organisations, civic groups and the wider community to learn the needs of the community and investigate potential ways in which government can assist in meeting those needs.

Veterans SA also plays a role in sharing information about services, supports, and programs that are available to veterans across South Australia, and provides advice to the Government of South Australia in relation to veterans' matters, as well as administering and distributing grant funds and providing secretariat support for the Minister's Veterans Advisory Council.

DEFENCE SA

1.2 Objectives and programs (continued)
Expenses and income by program

for the year ended 30 June 2024

	Defence Industry Development		South Australian Space Industry Centre		Veterans SA		Not Attributed		Total Defence SA	
	2024	2023	2024	2023	2024	2023	2024	2023	2024	2023
	\$' 000	\$' 000	\$' 000	\$' 000	\$' 000	\$' 000	\$' 000	\$' 000	\$' 000	\$' 000
Income										
Appropriation	-	-	-	-	-	-	17,457	13,055	17,457	13,055
Fees and charges	314	291	81	119	-	-	-	-	395	410
Grants	414	475	200	700	25	34	-	-	639	1,209
Recoveries	-	2	-	44	-	-	-	-	-	46
Resources received free of charge	103	79	-	-	-	-	-	-	103	79
Other income	19	-	1	-	-	-	-	-	20	-
Total income	850	847	282	863	25	34	17,457	13,055	18,614	14,799
Expenses										
Employee related expenses	3,715	3,264	321	506	534	513	-	-	4,570	4,283
Supplies and services	2,172	2,600	1,710	1,739	562	379	-	-	4,444	4,718
Depreciation	104	93	361	360	-	-	-	-	465	453
Grants and subsidies	1,969	3,004	1,074	850	575	535	-	-	3,618	4,389
Interest on leases	7	-	30	35	-	-	-	-	37	35
Resources received free of charge	103	79	-	-	-	-	-	-	103	79
Cash alignment transfers to Consolidated Account	-	-	-	-	-	-	682	8,878	682	8,878
Other expenses	110	99	-	-	-	-	-	-	110	99
Total expenses	8,180	9,139	3,496	3,490	1,671	1,427	682	8,878	14,029	22,934
Net result	(7,330)	(8,292)	(3,214)	(2,627)	(1,646)	(1,393)	16,775	4,177	4,585	(8,135)

DEFENCE SA

1.2 Objectives and programs (continued)
Assets and liabilities by program

as at 30 June 2024

	Defence Industry Development		South Australian Space Industry Centre		Veterans SA		Not Attributed		Total Defence SA	
	2024 \$' 000	2023 \$' 000	2024 \$' 000	2023 \$' 000	2024 \$' 000	2023 \$' 000	2024 \$' 000	2023 \$' 000	2024 \$' 000	2023 \$' 000
Assets										
Cash	-	-	-	-	50	-	14,200	8,927	14,250	8,927
Receivables	898	642	107	153	77	22	-	-	1,082	817
Property, plant and equipment	219	47	1,963	2,324	-	-	-	-	2,182	2,371
Total assets	1,117	689	2,070	2,477	127	22	14,200	8,927	17,514	12,115
Liabilities										
Payables	547	413	398	37	141	36	-	-	1,086	486
Lease liabilities	224	48	2,159	2,503	-	-	-	-	2,383	2,551
Unearned revenue	650	286	9	5	-	-	-	-	659	291
Employee related liabilities	752	741	31	57	121	106	-	-	904	904
Provisions	-	-	-	-	-	-	34	20	34	20
Total liabilities	2,173	1,488	2,597	2,602	262	142	34	20	5,066	4,252
Net assets	(1,056)	(799)	(527)	(125)	(135)	(120)	14,166	8,907	12,448	7,863

DEFENCE SA

1.3 Budget performance

The budget performance table compares Defence SA's outcomes to the budget information presented to Parliament (*2023-24 Budget Paper 4*). Appropriation reflects the appropriation issued to special deposit accounts [and deposit accounts] controlled by Defence SA. The budget amounts have not been adjusted to reflect revised budgets or administrative restructures. The budget process is not subject to audit.

Statement of Comprehensive Income	Note	Original budget 2024 \$' 000	Actual 2024 \$' 000	Variance ⁽¹⁾ 2024 \$' 000
Income				
Appropriation	(a)	19,179	17,457	(1,722)
Fees and charges		339	395	56
Grants		396	639	243
Recoveries		-	-	-
Resources received free of charge		-	103	103
Other income		-	20	20
Total income		19,914	18,614	(1,300)
Expenses				
Employee related expenses		4,284	4,570	(286)
Supplies and services	(c)	6,823	4,444	2,379
Depreciation		361	465	(104)
Grants and subsidies	(b)	10,146	3,618	6,528
Interest on leases		30	37	(7)
Resources received free of charge		-	103	(103)
Cash alignment transfers to Consolidated Account	(d)	-	682	(682)
Other expenses		100	110	(10)
Total expenses		21,744	14,029	7,715
Net result		(1,830)	4,585	6,415
Total comprehensive result		(1,830)	4,585	6,415

⁽¹⁾ The use of brackets identifies an unfavourable variance

Explanations are provided for variances where the variance exceeds the greater of 10% of the original budgeted amount and 5% of original budgeted total expenses.

- (a) The (\$1.722) million appropriation variance reflects the reprofiling of space development projects to future years and the addition of two new workforce related projects.
- (b) The \$6.528 million grant expenditure variance is due to delays in achievement of program milestones by grant recipients.
- (c) The \$2.379 million supplies and services expenditure variance is due to the reprofiling of expenditure related to developing space projects to future years.
- (d) The (\$0.682) million variance was due to payments associated with the State Government Cash Alignment Policy, that were not included in the original budget.

DEFENCE SA

2 Income

Defence SA is primarily funded through appropriations received from the South Australian Government. Other income sources include grant funding from other South Australian Government departments and other organisations, event participation revenue, rental income and cost recoveries.

Income is recognised in line with Australian Accounting Standards AASB 15 and AASB 1058 as relevant to the nature of the transaction.

2.1 Appropriation

	2024	2023
	\$' 000	\$' 000
Appropriation		
Appropriation from Consolidated Account pursuant to the <i>Appropriation Act 2023</i>	17,457	13,055
Total appropriation	17,457	13,055

Appropriations are recognised on receipt.

2.2 Fees and charges

	2024	2023
	\$' 000	\$' 000
Event participation fees	174	193
Rental income	79	50
Service fees	142	167
Total fees and charges	395	410

2.3 Grants

	2024	2023
	\$' 000	\$' 000
Grants received from South Australian Government entities	228	819
Contingency funding provided by the Department of Treasury and Finance	21	-
Australian Government sourced grants	270	270
Other	120	120
Total grants	639	1,209

2.4 Recoveries

	2024	2023
	\$' 000	\$' 000
Other recoveries	-	46
Total recoveries	-	46

2.5 Resources received free of charge

	2024	2023
	\$' 000	\$' 000
Services received free of charge - Department Premier and Cabinet - ICT, Media	55	32
Services received free of charge - Shared Services SA	48	47
Total resources received free of charge	103	79

Contribution of services are recognise only when a fair value can be determined reliably and the services would be purchased if they had not been donated.

Defence SA receives Financial Accounting, Taxation, Payroll, Accounts Payable and Accounts Receivable services from Shared Services SA free of charge. Some ICT and Media Monitoring services are also received from the Department of Premier and Cabinet. A corresponding expense is recognised in the financial statements.

2.6 Other income

	2024	2023
	\$' 000	\$' 000
Other income	20	-
Total other income	20	-

3 Advisory Board, Council and employees

3.1 Key management personnel

Key management personnel of Defence SA include the Treasurer, Chief Executive and members of the Executive Team who have the responsibility for the strategic direction and management of Defence SA.

Total compensation paid by Defence SA for key management personnel was \$1.471 million (\$1.459 million). The compensation disclosed in this note excludes salaries and other benefits the Treasurer receives. The Treasurer's remuneration and allowances are set by the *Parliamentary Remuneration Act 1990* and the Remuneration Tribunal of SA respectively and are payable from the Consolidated Account (via the Department of Treasury and Finance) under section 6 of the *Parliamentary Remuneration Act 1990*.

Transactions with key management personnel and other related parties

There were no transactions to disclose between Defence SA and any Key Management Personnel and their related parties.

3.2 Advisory Board, Council members and employees

Defence SA Advisory Board

The Defence SA Advisory Board (Board) plays a key role in guiding the state's defence industry strategy and provides high-level advice to the South Australian Government to promote the growth of the defence industry in South Australia.

The Board has a core skills base made up of strategic defence expertise and networking capability across the full range of defence capabilities and extensive knowledge of the tertiary education and research sector. Defence SA has recruited board members from Defence, defence industry and organisations involved in research providing unique skills and experience to facilitate industry engagement with a view to attracting major Defence projects to the State.

Veterans Advisory Council

The Veterans Advisory Council provides strategic and policy advice to the South Australian Government on behalf of the veteran's community, investigates matters referred by the Minister (who is responsible for Veterans' Affairs) for response on behalf of the veterans community and provides advice to the public on behalf of the Minister on veterans related events, programs, projects and funding opportunities. The Council is also responsible for providing recommendations to the Minister regarding the expenditure of annual grant funding for the Anzac Day Commemoration Fund. Appointments are made by the Premier based on an individual's experience and connection with the community of those who have served and their families.

DEFENCE SA

3.2 Advisory Board and Council members (continued)

Members of the Defence SA Advisory Board during the financial year were:

Hon S Close MP Deputy Premier⁽¹⁾ (retired 15 April 2024)
Hon S Mullighan MP Treasurer⁽¹⁾ (appointed 15 April 2024)
VADM R Crane AO CSM RANR (Ret'd)
S Ludlam FREng
M Davis AM
K Toohey AM CSC
C Roberts AO, CSC (appointed 27 March 2024)
R Price⁽²⁾ (retired 22 December 2023)
R Carruthers⁽²⁾ (appointed 27 December 2023, Retired 14 April 2024)
M Opie⁽²⁾ (Appointed 15 April 2024)

Members of the Veterans Advisory Council during the financial year were:

COL R Manton (Ret'd) (Chair) (retired 13 June 2024)
M Van Hooff (Acting Chair) (appointed 13 June 2024)
H Boswell
C Cates
T Cowell⁽³⁾
LTCOL B Denny AM BM (Ret'd)
A Houthuysen
N Klinge
K Matthias
K Smith
M Thiele OAM⁽³⁾
C Tilley⁽²⁾
AIRCDRE A Maso AM⁽⁴⁾
CMDR E McDonald-Kerr ADC RAN⁽⁴⁾ (retired 30 November 2023)
BRIG T Orders⁽⁴⁾
CMDR Tony Ryder ADC RAN⁽⁴⁾ (appointed 31 January 2024)

⁽¹⁾ The Treasurer the Hon Stephen Mullighan MP and Deputy Premier the Hon Susan Close MP received no remuneration for board duties during the period.

⁽²⁾ Pursuant to the Department of the Premier and Cabinet Circular PC016, government employees received no remuneration for board duties during the period.

⁽³⁾ Elected to receive no remuneration for council duties during the period.

⁽⁴⁾ Ex-Officio Australian Defence Force members received no remuneration for council duties during the period.

Advisory Board and Council remuneration

The number of members whose remuneration received or receivable falls within the following bands is:

	2024	2023
	No.	No.
\$1 to \$19 999	10	12
\$20 000 to \$39 999	4	3
\$60 000 to \$79 999	-	-
Total number of members	14	15

Total remuneration received, or receivable by board and council members was \$154 000 (\$115 000).

Remuneration to members includes sitting fees, superannuation contributions, salary sacrifice benefits, fringe benefits and related fringe benefits tax.

DEFENCE SA

3.3 Employee related expenses

	2024	2023
	\$' 000	\$' 000
Salaries and wages	3,277	3,234
Long service leave	208	65
Annual leave	279	251
Skills and experience retention leave	11	14
Employment on-costs - superannuation ⁽¹⁾	405	385
Employment on-costs - other	213	202
Fees paid to Advisory Board and Council members (refer note 3.2)	138	102
Workers compensation	14	(25)
Other employee related expenses	25	55
Total employee related expenses	4,570	4,283

⁽¹⁾ The superannuation employment on-cost charge represents Defence SA's contribution to superannuation plans in respect of current services of current employees.

Employee remuneration

	2024	2023
	\$' 000	\$' 000
The number of employees whose remuneration received, or receivable falls within the following bands:		
	No	No
\$160 001 to \$166 000*	n/a	-
\$166 001 to \$186 000	3	2
\$186 001 to \$206 000	2	-
\$206 001 to \$226 000	1	4
\$246 001 to \$266 000	1	-
\$286 001 to \$306 000	1	-
\$346 001 to \$366 000	-	1
Total number of employees	8	7

* This band has been included for the purposes of reporting comparative figures based on the executive base level remuneration rate for 2022-23.

The total remuneration received by those employees for the year was \$1.700 million (\$1.600 million).

The table includes all employees who received remuneration equal to or greater than the base executive remuneration level during the year.

Remuneration of employees reflects all costs of employment including salaries and wages, payments in lieu of leave, superannuation contributions, salary sacrifice benefits and fringe benefits and any fringe benefits tax paid or payable in respect of those benefits as well as any termination benefits for employees who have left Defence SA.

DEFENCE SA

3.4 Employee related liabilities

	2024	2023
	\$' 000	\$' 000
Current		
Annual leave	198	231
Long service leave	352	316
Skills and experience retention leave	13	20
Employment on-cost	125	122
Total current employee related liabilities	688	689
Non-current		
Long service leave	201	201
Employment on-cost	15	14
Total non-current employee related liabilities	216	215
Total employee related liabilities	904	904

Employee related liabilities accrue as a result of services provided up to the reporting date that remain unpaid. Long-term employee related liabilities are measured at present value and short-term employee related liabilities are measured at nominal amounts.

Long service leave

The liability for long service leave is measured as the present value of expected future payments to be made in respect of services provided by employees up to the end of the reporting period using the projected unit credit method. The expected timing and amount of long service leave payments is determined through whole-of-government actuarial calculations, which are based on actuarial assumptions on expected future salary and wage levels, experience of employee departures and periods of service. These assumptions are based on employee data over SA Government entities. The discount rate is reflective of the yield on long-term Commonwealth Government bonds. The yield on long-term Commonwealth Government bonds has increased to 4.25% (4.0%).

This increase in the bond yield results in a decrease in the reported long service leave liability.

The current portion of employee related liabilities reflects the amount for which Defence SA does not have right to defer settlement for at least 12 months after reporting date. For long service leave, the amount relates to leave approved before year end that will be taken within 12 months, expected amount of leave to be approved and taken by eligible employees within 12 months, and expected amount of leave to be paid on termination to eligible employees within 12 months.

Employment on-costs

Employment on-costs include payroll tax, ReturnToWorkSA levies and superannuation contributions and are settled when the respective employee benefits that they relate to are discharged. These on-costs primarily relate to the balance of leave owing to employees. Estimates as to the proportion of long service leave estimated to be taken as leave, rather than paid on termination, affects whether certain on-costs are recognised as a consequence of long service leave liabilities.

Defence SA contributes to State Government and externally managed superannuation schemes. These contributions are treated as an expense when incurred. There is no liability for payments to beneficiaries as they have been assumed by the respective superannuation schemes. The only liability outstanding at the the reporting date relates to any contributions due, but not yet paid to these superannuation schemes.

As a result of an actuarial assessment performed by the Department of Treasury and Finance, the proportion of long service leave taken as leave has changed to 44% (43%) and the average factor for the calculation of employer superannuation cost on-cost has increased to rate 11.5% (11.1%). These rates are used in the employment on-cost calculation. The net financial effect of the change in the current financial year is an increase in the employment on-cost of \$26 000 and employee benefits of \$26 000. The impact on future periods is impracticable to estimate.

DEFENCE SA

4 Expenses

Employee related expenses are disclosed in note 3.3.

4.1 Supplies and services

	2024 \$' 000	2023 \$' 000
Promotion and events	1,401	1,402
Contractors	1,660	2,056
Accommodation and service costs	313	300
Property	75	57
Provision of corporate services under Service Level Agreements	231	231
Travel and related expenses	297	316
Legal fees	33	21
Staff safety, development and recruitment	130	56
Service recoveries paid to South Australian Government entities	11	3
Other expenses	293	276
Total supplies and services	4,444	4,718

Accommodation

Defence SA's office accommodation is provided by the Department for Infrastructure and Transport under a Memorandum of Administrative Arrangement (MoAA), issued in accordance with Government-wide accommodation policies. An MoAA does not meet the definition of leases set out in AASB 16.

4.2 Depreciation

	2024 \$' 000	2023 \$' 000
Right of use buildings and improvements	465	453
Total depreciation	465	453

All non-current assets with a limited useful life are systematically depreciated/amortised over their useful lives in a manner that reflects the consumption of their service potential (refer note 5.2).

4.3 Grants and subsidies

	2024 \$' 000	2023 \$' 000
Industry development	957	796
Industry assistance	-	2,013
Research programs	2,016	911
Support for the Veterans community	475	435
Intra-government payments	170	234
Total grants and subsidies	3,618	4,389

4.4 Interest on leases

	2024 \$' 000	2023 \$' 000
Buildings and improvements	37	35
Total interest on leases	37	35

4.5 Other expenses

	2024 \$' 000	2023 \$' 000
Audit fees - Audit Office of South Australia ⁽¹⁾	46	45
Internal audit	64	54
Total other expenses	110	99

⁽¹⁾Other expenses include audit fees paid/payable to the Audit Office of South Australia relating to work performed under the *Public Finance and Audit Act 1987*. No other services were provided by the Audit Office of South Australia.

DEFENCE SA

5 Property, plant and equipment

5.1 Property, plant and equipment by asset class

	Right of use buildings and improvements \$' 000	Leasehold improvements \$' 000	Plant and equipment \$' 000	Total \$' 000
Gross carrying amount	3,879	884	14	4,777
Accumulated depreciation	(1,697)	(884)	(14)	(2,595)
Carrying amount	2,182	-	-	2,182
Reconciliation 2023-24				
Carrying amount at the beginning of the period	2,371	-	-	2,371
Acquisitions	276	-	-	276
Depreciation	(465)	-	-	(465)
Carrying amount at the end of the period	2,182	-	-	2,182

5.2 Useful life and depreciation

Depreciation is calculated on a straight-line basis. Property, plant and equipment depreciation is calculated over the estimated useful life as follows:

Class of asset	Useful life (years)
Right of use buildings and improvements	2 - 10 (lease term)
Leasehold improvements	8
Plant and equipment	4

5.3 Property, plant and equipment owned by Defence SA

Property, plant and equipment with a value equal to or in excess of \$15 000 is capitalised, otherwise it is expensed.

Property, plant and equipment, other than right-of-use assets are subsequently measured at fair value less accumulated depreciation.

Assets held by Defence SA have not been written down as they are of immaterial value.

Impairment

Property, plant and equipment owned by Defence SA has not been assessed for impairment as they are non-cash generating assets held for continual use of their service capacity.

5.4 Property, plant and equipment leased by Defence SA

Right-of-use assets for property, plant and equipment leased by Defence SA as lessee are measured at cost.

Short-term leases of 12 months or less and low value leases where the underlying asset value is less than \$15 000 are not recognised as right-of-use assets. The associated lease payments are recognised as an expense and are disclosed in note 4.1.

Right of use assets are only revalued when there are significant variations to the leases to which they apply.

Defence SA has a limited number of leases, consisting of:

- Office space within Lot Fourteen leased from Renewal SA. This space is utilised by the Space Innovation Precinct and the Defence and Space Landing Pad. The Space Innovation Precinct is occupied by the Australian Space Agency and other key space organisations. The Defence and Space Landing Pad provides a facility for international companies to explore the opportunity to establish operations in South Australia's thriving defence and space sectors.

Expenses related to leases, including depreciation and interest expenses, are disclosed in note 4.

Impairment

Property, plant and equipment leased by Defence SA has been assessed for impairment. There was no indication of impairment. No impairment loss or reversal of impairment loss was recognised.

DEFENCE SA

6 Financial assets

6.1 Categorisation of financial assets

	Carrying amount 2024 \$' 000	Carrying amount 2023 \$' 000
Financial assets		
Cash	14,250	8,927
Receivables	700	389
Total financial assets	<u>14,950</u>	<u>9,316</u>

Receivables disclosed in this note do not include statutory amounts as these are not financial instruments.

6.2 Cash

	2024 \$' 000	2023 \$' 000
Deposits with the Treasurer		
Defence SA operating account	10,802	5,529
Accrual Appropriation Excess Funds Account	3,398	3,398
Cash held in trust by Public Trustee	50	-
Total deposits with the Treasurer	<u>14,250</u>	<u>8,927</u>

Although Defence SA controls the funds in the Accrual Appropriation Excess Funds Account, its use must be approved by the Treasurer. Defence SA does not earn interest on its deposits with the Treasurer.

6.3 Receivables

	2024 \$' 000	2023 \$' 000
Current		
Trade receivables		
From non-government entities	700	389
Total trade receivables	<u>700</u>	<u>389</u>
Statutory receivables		
GST recoverable from the ATO	202	325
Total statutory receivables	<u>202</u>	<u>325</u>
Prepayments	180	103
Total current receivables	<u>1,082</u>	<u>817</u>

Receivables arise in the normal course of business. Receivables are normally settled within 30 days after the issue of an invoice or the goods/services have been provided under a contractual arrangement. Receivables, prepayments and accrued revenues are non-interest bearing.

The net amount of GST receivable from the ATO is included as part of receivables.

Statutory receivables do not arise from contracts with customers. They are related to taxes and equivalents as well as statutory fees and charges. Statutory receivables are recognised and measured similarly to contractual receivables, but are not classified as financial instruments for disclosure purposes.

Collectability of receivables is reviewed on an ongoing basis. Bad debts are written off when identified.

DEFENCE SA

7 Liabilities

Employee related liabilities are disclosed in note 3.4.

7.1 Categorisation of financial liabilities

	Carrying amount 2024 \$' 000	Carrying amount 2023 \$' 000
Financial liabilities		
Payables	910	247
Lease liabilities	2,383	2,551
Total financial liabilities	<u>3,293</u>	<u>2,798</u>

Payables disclosed in this note do not include accrued expenses or statutory amounts as these are not financial instruments.

7.2 Payables

	2024 \$' 000	2023 \$' 000
Current		
Trade creditors and accrued expenses		
To government entities	48	133
To non-government entities	910	247
Total trade creditors and accrued expenses	<u>958</u>	<u>380</u>
Statutory payables		
Audit Office of SA fee	46	45
GST payable	82	61
Total statutory payables	<u>128</u>	<u>106</u>
Total current payables	<u>1,086</u>	<u>486</u>
Total payables	<u>1,086</u>	<u>486</u>

Payables and accruals are raised for all amounts owing but unpaid. Payables are normally settled within 30 days from the date the invoice is first received. All payables are non-interest bearing. The carrying amount of payables represents fair value due to their short-term nature.

Statutory payables do not arise from contracts. Statutory payables include government taxes and equivalents, statutory fees and charges and Audit Office of South Australia audit fees. Statutory payables are carried at cost.

DEFENCE SA

7.3 Lease liabilities

	2024 \$' 000	2023 \$' 000
Current		
Buildings and improvements	471	392
Total current leases	<u>471</u>	<u>392</u>
Non-current		
Buildings and improvements	1,912	2,159
Total non-current leases	<u>1,912</u>	<u>2,159</u>
Total leases	<u>2,383</u>	<u>2,551</u>
Movements in leases		
Carrying amount at the beginning of the period	2,551	2,974
Additional leases recognised	276	-
Lease repayments	(444)	(423)
Carrying amount at the end of the period	<u>2,383</u>	<u>2,551</u>

7.4 Unearned revenue

	2024 \$' 000	2023 \$' 000
Current		
Unearned revenue	659	291
Total current unearned revenue	<u>659</u>	<u>291</u>
Total unearned revenue	<u>659</u>	<u>291</u>

7.5 Provisions

	2024 \$' 000	2023 \$' 000
Current		
Provision for workers compensation	5	5
Total current provisions	<u>5</u>	<u>5</u>
Non-current		
Provision for workers compensation	29	15
Total non-current provisions	<u>29</u>	<u>15</u>
Total provisions	<u>34</u>	<u>20</u>
Movements in provisions		
Carrying amount at the beginning of the period	20	45
Increases/(reductions) resulting from re-measurement	14	(25)
Carrying amount at the end of the period	<u>34</u>	<u>20</u>

A provision has been reported to reflect potential workers compensation claims.

The workers compensation provision is based on an actuarial assessment of the outstanding liability as at 30 June 2024 provided by a consulting actuary engaged through the Office of the Commissioner for Public Sector Employment. The provision is for the estimated cost for ongoing payments to employees as required under current legislation.

Defence SA is responsible for the payment of workers compensation claims.

DEFENCE SA

8 Outlook

8.1 Unrecognised contractual commitments

Commitments arising from contractual sources are disclosed at their nominal value inclusive of non-recoverable GST.

Expenditure commitments

	2024	2023
	\$' 000	\$' 000
Within one year	10,339	8,764
Later than one year but no longer than five years	2,412	4,213
Total expenditure commitments	12,751	12,977

Defence SA's operating expenditure commitments relate to agreements for:

- An MoAA with the Department for Infrastructure and Transport for office accommodation; and
- Grant and fee for service contracts for defence and space industry development.

8.2 Expected rental income

Operating lease maturity analysis

	2024	2023
	\$' 000	\$' 000
Within one year	150	56
Later than one year but no longer than five years	416	307
Later than five years	29	29
Total expected rental income	595	392

Defence Landing Pad commenced 1 October 2019.

See note 5.4 for information about the right-of-use assets Defence SA sublets to defence and space related organisations.

8.3 Contingent assets and contingent liabilities

Defence SA is not aware of any contingent assets or liabilities.

8.4 Events after the reporting period

Adjustments are made to amounts recognised in the financial statements where an event occurs after 30 June and before the date the financial statements are authorised for issue, where the event provides information about conditions that existed at 30 June.

There are no reportable events after the reporting period.

DEFENCE SA

9 Administered item**9.1 ANZAC Day Commemoration Fund**

The ANZAC Day Commemoration Fund was established under the *ANZAC Day Commemoration Act 2005*. The objective of the Act is to ensure that the contribution of all men and women who have served Australia in time of war or armed conflict, or in international peace-keeping operations, in which Australia has been involved, is recognised and commemorated in this State.

	2024	2023
	\$' 000	\$' 000
Income		
Grants	100	100
Total income	<u>100</u>	<u>100</u>
Expenses		
Grants and subsidies	85	100
Total expenses	<u>85</u>	<u>100</u>
Net result	<u>15</u>	<u>-</u>
Current assets		
Cash	110	97
Total current assets	<u>110</u>	<u>97</u>
Current liabilities		
Payables	-	2
Total current liabilities	<u>-</u>	<u>2</u>
Net assets	<u>110</u>	<u>95</u>
Equity		
Retained earnings	110	95
Total equity	<u>110</u>	<u>95</u>